

Usel Disability Action Plan 2025 – 2028





Under Section 49A of the Disability Discrimination Act 1995 (DDA 1995) (as amended by Article 5 of the Disability Discrimination (Northern Ireland) Order 2006), Usel is required when carrying out its functions to have due regard to the need to:

- Promote positive attitudes towards disabled people; and
- Encourage participation by disabled people in public life (the disability duties').

Under Section 49B of the DDA 1995, Usel is also required to submit to the Equality Commission a disability action plan showing how it proposes to fulfil these duties in relation to its functions.

As Chairman of the Board of Directors (Mr William Leathem) and Chief Executive ((Mr Scott Jackson) of Usel, (who are a non-departmental public body governed by the Department of Communities) we are committed to implementing effectively the disability duties and this disability action plan. Usel will allocate all necessary resources (in terms of people, time and money) in order to implement effectively this plan and where appropriate, build objectives and targets relating to the disability duties into corporate and annual operating plans.

Usel will also put appropriate internal arrangements in place to ensure that the disability duties are complied with, and this disability action plan is effectively implemented, through tracking of our Action Measures, employee feedback and training. We will ensure the effective communication of the plan to employees, provide all necessary training and guidance on the disability duties and the implementation of the plan. This will be done through monthly meetings; factory toolbox talks and ongoing training. Usel is committed to consulting with disabled employees to ensure Business objectives align with their needs, using the same communication means as before.

Usel confirms its commitment to submitting an annual report to the Equality Commission on the implementation and progress of the plan as well as carrying out a full five-year review of the plan, and annual progress reviews to report on new actions/initiatives undertaken during the plan's duration.

Responsibility for implementing, reviewing and evaluating this plan, and the point of contact within Usel will be:

Louise Beagan HR Manager 182 – 188 Cambrai Street, Belfast, BT13 3JH 02890 356600 lbeagan@usel.co.uk





Usel Disability Action Plan December 2025 – December 2028

Copies of this plan are available in alternative format (e.g., large print, Braille, audio, easy read or on a computer disc; and/or language) please contact the above-named person to discuss your requirements. A copy of this plan is available on request and will be shared with all employees, placement and programme participants via induction, email, and hard copies issues where appropriate.

Usel confirm its commitment to submitting an annual progress report on the implementation of this plan to the Equality Commission and carrying out a five-year review of this plan, or plans submitted to the Equality Commission over the five-year review period. The dates of this plan match those of the Corporate Plan.

Functions

The primary function of Usel is to provide supported employment for people with disabilities or health conditions. The 4 main areas in which Usel offers support are:

• Employment Support

Supporting people with disabilities into employment by both direct employment at Usel and supported employment with external employers.

Manufacturing

Industrial sewing and Fulfilment works.

Circular Economy

Recycling confidential waste, mattresses, furniture and cardboard.

Ability Café's

Usel's Ability Café's provide direct employment for people with disabilities and health conditions. The Ability Cafés are also training centres providing work experience for clients on the employability programmes and for participants on the Skills for Life and Work programme.





Previous Measures

Key measures which Usel has previously taken to promote positive attitudes towards disabled people and encourage the participation of disabled people in public life.

- Mandatory Equality & Diversity Training
- Disability Awareness Training
- Mental Health Training
- Actively supporting disabled people into employment, both in our operations and with external employers
- Educating employers on supporting employees with disabilities
- Providing training to employers and employees







Action Measures

Outlined below are the measures which we propose to take over the period December 2025 to December 2028, along with performance indicators and/or targets and measures to promote positive attitudes towards disabled people and encourage the participation of disabled people in public life.

Measures	Timescale	Performance Indicators	Responsibility	Progress
	Indicators/target			
Completion of Equality &	All existing employees to	An increased awareness	HR Manager	All staff trained to date
Diversity Training to	receive training. All new	of Equality & Diversity in		and retraining completed.
promote a positive	employees will complete	the workplace and		Annual reviews ongoing.
attitude towards disabled	training within the first	legislation requirements.		
people	month of employment.	Respect in the workplace		
		for all.		
Disability Awareness	All existing employees to	Disability awareness for	HR Manager	All staff trained to date.
Training	receive disability	all employees which		Annual reviews ongoing.
	awareness training.	includes knowledge and		
	Training dates set for new	understanding of disability		
	and existing employees.	equality legislation		
Increased number of		Currently 48% of our	CEO and Senior	Usel continue to promote
employees with	Usel are committed to	workforce have declared	Management Team	the employment of people
disabilities encouraged to	providing training and	that they have a disability.		with disabilities.
participate in public life.	employability skills	In 2018 Usel were		





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	through employability	confirmed to be one of the		
	programmes to ensure	largest employers of		
	people living with	people with disabilities.		
	disabilities and health	Usel supports 1100		
	conditions can find	participants through their		
	suitable, sustainable	employability programmes		
	employment.	100% of who live with a		
		disability or health		
		condition.		
Health & Wellbeing	All staff given the	Increased morale with	HR Manager	Usel have been involved
Initiatives.	opportunity to participate	support for employees		in raising awareness for
	in one Health & Wellbeing	with disabilities/health		various National Health
	Initiative.	conditions		Days/Weeks/Months e.g.
		Raising awareness and		Men's Health awareness,
		providing support for		mental health Day and
		those individuals with		McMillan Coffee Morning.
		health conditions		Aviva app providing free
		Reduction of sickness		health check-ups.
		absence and reduction of		Introduction and roll out of
		labour turnover rates.		Employee Engagement
				Strategy.





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				Employee Engagement Strateg
Support for employees	Ongoing	Team meetings, training	All Managers	BSL interpreters attend
with hearing and visual		etc. all have a sign		team meetings and
impairments to participate		language interpreter		training etc.
in public life		present. Signs on notice		
		boards and team talks.		
Monitoring of employees	Usel use monitoring forms	Number of applicants and	HR Manager	Annual Equality Report
and applicants.	to capture information	successful candidates		completed and returned to
	regarding disability status	applying for posts within		the Equality Commission
	at the recruitment stage.	Usel.		capturing this information.
		Two-yearly monitoring of		All staff employed over 2
		current staff regarding		years asked to complete a
		changes in relation to		new monitoring form to
		monitoring information		capture up to date
		and seeking reasonable		information.
		adjustments.		
Direct employment of	Recruitment of new	Annual increase in the	Head of Employment	50% of direct employment
people with disabilities in	employees through our	number of people with	Services	staff at Usel have
Usel's Recycling,	Employment Programmes	disabilities employed by		declared that they have a
		Usel		disability.
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Manufacturing and Café				<u> </u>
Operations.				
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Free support helpline for	Ongoing	Reduction is staff	HR Manager	Usage of the helpline for
counselling		sickness absence.		staff ongoing.
		Reduction in labour		
		turnover. Signposting for		
		those with mental health		
		issues.		
Provide support to	Ongoing	To provide additional	HR	Review of all staff
employees living with		support in the workplace	Manager/Employability	eligibility by HR and by
disabilities and health		through an experienced	Operations Manager	one-2-one meetings with
conditions though Usel's		Employment Support		line managers.
employability programmes		Officer.		
Occupational Health	Ongoing	Measurable long-term	HR Manager	Occupational health will
Provisions		absence and sickness		be used to get a better
		absence through		understanding of an
		company trigger points.		employee's health
				condition or reason for
				absence. This in turn will
				enable Usel to provide
				adequate help and
				support to employee's
				and look at reasonable





				adjustments that may be
				put into place.
Promotion of Health care	Ongoing	Reduction in staff	HR Manager/ Benenden	25 members of staff and
via Benenden Private		sickness absence.	Business Support	family members signed up
Health Insurance		Reduction in labour	Manager	via the corporate scheme.
		turnover. Quick access to		Continue to promote the
		medical care for those		service to all staff and
		with health conditions		engagement sessions
		leading to less time away		with Benenden Business
		from the workplace.		Support Manager
				arranged.
Guaranteed interviews for	Ongoing as part of Usel's	Increased number of	HR Manager	50% of direct employment
those individuals with	recruitment process.	applicants for positions		staff at Usel have
disabilities who meet the		within Usel.		declared that they have a
minimum essential criteria				disability.
in recruitment advertising.				

Signed by:

Mr William Leatham, Chairperson, Usel

William Leathour.

27th November 2024







Mr Scott Jackson, CEO, Usel

27th November 2024

